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Common Challenges in Systems of Care Implementation

- Unrealistic expectations about the time it takes to attain sustainable change
- All or nothing thinking: failure to recognize progress and accomplishments
- Lack of a unified commitment to the vision, mission and purpose
- Competing priorities among participating agencies
- Agencies trapped in silos
 - Incompatible billing and funding restrictions
 - Separate information systems
 - Agency specific required paperwork and reporting processes
 - Mandates
 - Distinct agency cultures
- Consumer involvement
 - Approaches and beliefs about family inclusion models vary
- Staff resistance
 - o To shift in case practice
 - Wraparound fidelity
 - Outside entity (SOC) perceived as another layer of authority
 - o Us/them
- Conflicting value base and philosophy of staff
- Lack of broad and consistent integration of SOC principles across agencies
- Limited core competencies of existing staff

Limited training, coaching and mentoring support available by those who are experienced practitioners

Identify which of the items outlined are adaptive challenges verses technical challenges.

- ✓ A <u>technical challenge</u> is when there is a clear piece of information that needs to be learned, or a process that needs to be outlined in policy and procedure. A technical challenge is resolved via a task oriented solution.
- ✓ An <u>adaptive challenge</u> requires a shift in people's values, practices, and beliefs. Adaptive challenges require process oriented solutions.

Brainstorm proposed solutions